Board Treasurer's Report

outhwestern Electric Cooperative reported strong margins of \$7.9 million in 2020. Your cooperative remains in compliance with all loan covenants.

To ensure stable electric rates for the membership while fulfilling the cooperative's wholesale power agreements, from 2014—2017 your board of directors dedicated \$11.8 million to margin stabilization. Southwestern Electric Cooperative applied \$4 million in margin stabilization funding in 2019 and 2020, respectively. As of Dec. 31, 2020, your cooperative has fulfilled its wholesale power contract obligations and has a remaining total of \$3.8 million for margin stabilization use in future years.

Southwestern Electric Cooperative received a clean audit opinion for the year ended Dec. 31, 2020.

For additional information, please see the financial statements on the pages to follow.

Respectfully Submitted,

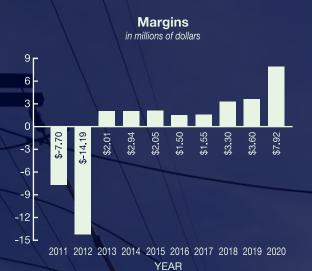
Jerry Gaffner

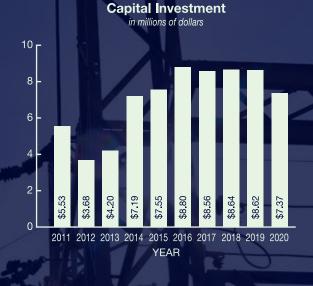
Board Treasurer

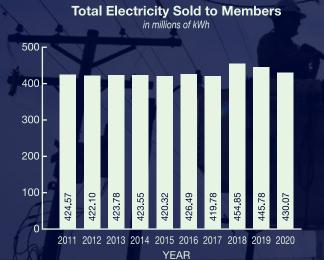
Where did the cooperative's revenue go in 2020?

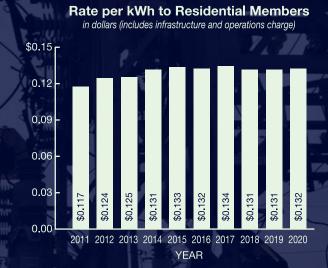
Power Production	
Purchased Power	
Operations & Maintenance	
Customer Accounts and Sales Expenses	
A&G 5,477,0438.6%	
Depreciation & Amortization	
Taxes, Interest & Other Deductions	
Operating & Nonoperating Margins	

Total Operating & Nonoperating Revenue \$63,419,459 100.0%









REPORTS & FINANCIAL INFORMATION

Southwestern Electric Cooperative Financial Information

Statement of Operations	2020	2019	2018
OPERATING REVENUES			
Electric	\$62,186,853	\$63,191,680	\$60,263,464
Other	251,305	386,988	393,774
Total Operating Revenues	62,438,158	63,578,668	60,657,238
OPERATING EXPENSES			
Cost of Purchased Power	31,153,945	37,119,244	34,880,047
Power Production Expense - Operations	195,083	184,568	256,925
Power Production Expense - Maintenance	506,423	590,950	647,333
Transmission Expense - Maintenance	-	2,501	-
Distribution Expense - Operations	1,428,242	1,604,862	1,462,023
Distribution Expense - Maintenance	4,842,157	4,508,310	5,016,715
Consumer Account Expense	1,427,936	1,333,671	1,342,381
Consumer Service and Informational Expense	182,870	150,063	127,239
Sales Expense	572,316	514,766	493,991
Administrative and General Expense	5,477,043	5,493,311	5,148,087
Depreciation and Amortization	5,508,638	5,313,272	5,151,760
Taxes	212,771	214,476	207,222
Other Interest	71,634	15,344	19,786
Other Deductions	66,445	50,588	36,472
Total Operating Expenses	51,645,503	57,095,926	54,789,981
OPERATING MARGINS BEFORE FIXED CHARGES	10,792,655	6,482,742	5,867,257
INTEREST ON LONG-TERM DEBT	3,849,876	3,735,459	3,791,277
NET OPERATING MARGINS	6,942,779	2,747,283	2,075,980
NONOPERATING MARGINS			
Interest Income	57,997	81,946	83,582
Patronage Capital Credits	831,713	732,223	1,038,428
Other Nonoperating Margins	91,591	38,673	101,072
Total Nonoperating Margins	981,301	852,842	1,223,082
NET MARGINS	<u>\$7,924,080</u>	\$3,600,125	\$3,299,062

Balance Sheet (As of December 31, 2020)

ASSETS		EQUITIES & LIABILITIES	
Utility Plant		Equities	
Electric Plant in Service	\$199,838,766	Patronage Capital	\$53,577,857
Construction Work in Progress	806,538	Other Equities	3,453,242
Total	200,645,304	Total Equities	57,031,099
Less: Accumulated Provision for Depreciation	(61,278,652)		
Net Utility Plant	139,366,652	Long-Term Debt, Net Of Current Maturities	86,658,501
Other Assets and Investments		Accumulated Provision for	
Investments in Associated Organizations	4,013,042	Pension and Benefits	105,716
Notes Receivable, Net of Current Portion	584,975		
Other Special Funds	105,716	Current Liabilities	
Total Other Assets and Investments	4,703,733	Current Maturities of Long-Term Debt	3,732,788
		Notes Payable	300,000
Current Assets		Accounts Payable	2,883,133
Cash and Cash Equivalents	2,539,498	Consumer Deposits	818,874
Accounts Receivable, Net	5,420,622	Other Current and Accrued Liabilities	1,489,927
Materials and Supplies Inventory	1,326,931	Total Current Liabilities	9,224,722
Current Portion of Notes Receivable	87,078		
Prepayments	380,046	Deferred Credits	4,302,544
Interest Receivable	13,981		
Total Current Assets	9,768,156		
Deferred Charges	3,484,041		
Total Assets	\$157,322,582	Total Equities and Liabilities	\$157,322,582